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NAVIGATING INDUSTRIAL SUSTAINABILITY: STRATEGIES, CHALLENGES, AND FUTURE DIRECTIONS

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ABSTRACT:

Purpose: This research explores strategies, challenges, and future directions in navigating industrial sustainability.

Methodology: A quantitative approach was employed, using a survey questionnaire distributed across various industrial sectors through convenient sampling techniques. The survey targeted all organizational levels, including top administration, middle management, supervisors, and non-technical staff.

Results: The highest response rate was from top management (37.32%), followed by middle managers (26.76%), and supervisors (8.45%). Among the staff, technical roles comprised 14.08% of respondents, while non-technical roles accounted for 13.38%. The age distribution showed a predominance of respondents between 26 to 30 years old, with 27.99% aged 31 to 35 years. Most respondents had less than 3 years of work experience (27.81%), followed by those with 7-9 years (16.40%), and those with 4-6 years (23.59%).

Measures: Recognized scales such as the Multifactor Leadership Style Questionnaire (MLQ), Organizational Culture Assessment Instrument (OCAI), Organizational Commitment Questionnaire (OCQ), and other organizational development measures were utilized. Questionnaires were distributed via email, the Internet, or in person.

Findings: The study aims to enhance understanding of how organizational commitment and leadership styles contribute to sustainable industrial development. The results are expected to benefit both academia and industry by advancing sustainable practices.

KEYWORDS: Industrial sustainability, strategies, challenges & future directions organizational commitment leadership style Quantitative methodology Survey questionnaire

INTRODUCTION: Industrial sustainability has become a hot-button issue amongst businesses and policymakers around the world today. With more and more pressure on the markets to be responsible in terms of environment & public relations, this planet is only getting hotter (dang it! - I mean literally). The focus of this study will be to explore industrial sustainability paths, challenges and future directions. So by identifying ways in which organizations can incorporate sustainable actions within their businesses, we hope that this lens will offer an educational tool for more traditional sectors seeking a shift towards cleaner and greener practices [1].

There are so many financial, environmental and social aspects that go into sustainability within the industrial sector. But how does a company go about balancing profit versus its impact on the environment and society? Getting this balance right requires a comprehensive understanding of not only these specific domains but the full spectrum of competing forces that interact across them - regulatory mandates and market needs; distributed ledger technology (whether public or private); and organizational structure [2].

A quantitative study is used to explore these themes. The research instrument used was a survey questionnaire whereas data were collected from the entire industrial sector at all levels (i.e., including top administration, middle management, supervisors and nontechnical staff). The survey sought to obtain a holistic progressive vision of the industrial sustainability qualities and options that come with an enterprise and also faced challenges through which corporations were looking at implementing these characteristics [3].

Purpose: The present research primarily aims to ascertain how leadership styles and organizational commitment can be associated with industries in the management of sustainable

practices [4]. The reliability and validity of data were assured by the use of established measurement scales, including the Multifactor Leadership Style Questionnaire (MLQ), Organizational Culture Assessment Instrument (OCAI) and Organizational Commitment Questionnaire (OCQ) [5].

The results of this study are anticipated to be beneficial for a range of academic research and industrial applications. The goal here is to provide a roadmap for future research and sustainability engagement by highlighting what strategies are working well, as well as common challenges that longer-standing industries face [6]. Also, the findings of this study could contribute important implications for policy decision-making and future research works on industrial sustainability [7].

Literature Review

Regulatory Pressure and Organizational Development

Regulatory pressure and its influence on organizational development are unique aspects in this field, widely researched to show its importance over industry sustainability practices [8].

Regulatory pressure This refers to mandates from government or environmental bodies that force organizations to conform to certain standards and practices [9]. These pressures can have a profound effect on how organizations function and hence innovate, and develop sustainably [10]. The Multifactor Leadership Questionnaire (MLQ) developed by Bass, Avolio and other scholars in 1995 provides one framework to understand how regulatory pressure may impact key leadership styles including transformational, transactional, *laissez-laissez-faire* leaders. Although the MLQ focuses on leadership styles, its principles could be applied to examine organizational reactions to regulatory pressures [11].

In many respects, transformational leadership in inspirational motivation, intellectual stimulation individualized consideration and idealised influence is considered to be one of the most effective approaches for proactive organizational endeavours by regulatory compliance and sustainability. These particular types of leaders energize their teams to go above and beyond the standards for change initiatives that are necessary for new regulations as well as towards growth (Bass & Avolio, 1995) [12].

Another dimension to comply with regulatory mandates is Transactional leadership by soliciting commitments, observing performance and positive reinforcement for granted demands. When

applied to an authoritarian leader, this means compliance is tested through a reward system when rules are followed and punishment deterrents if not. But it is also true that while transactional leadership achieves some immediate regulatory goals, its ability to bring about continuous change and long-term development might be limited because of a lack of innovation and release from past values (Burns, 1978) [13].

Conversely, essentially passive laissez-faire leadership has a negative association with organizational effectiveness. If the pressure is due to regulations, laissez-faire leadership may allow for incomplete compliance which could potentially result in fines or overlooked opportunities for sustainable growth (Bass & Avolio, 1995) [14].

Ultimately, the leadership style of an organization impacts its ability to navigate regulatory pressures successfully. Transactional leaders tend to produce regulatory compliance and transformational leadership is commonly believed as potentially the most effective way of sustainable organizational development [15]. Laissez-faire leadership on the other hand sets back organizational advancement and compliance. Tuning into these dynamics can make the difference between organizations just treading water at best, or interpreting regulatory pressures strategically to create a culture of sustainability and continual upward trajectory [16].

Stakeholder Pressure and Organizational Development

Stakeholder pressure has been shown to exert a strong influence on the strategies and practices of organisations, particularly in fast-moving industries experiencing rapid growth such as the Information Technology (IT) sector in Pakistan. Customers, employees, investors suppliers and regulatory bodies all put pressure on businesses to operate sustainably and in a responsible manner [17].

Pakistan, with IT evolving at such a quick pace amid competition that knows no limits - this rapidly growing & competitive IT industry [Pakistan] is under its due share of stress and sufferance. In this competitive landscape, organizations need to keep on their toes and be prepared to reinvent themselves to meet stakeholder demands. Effective leadership is essential to manage these pressures and create sustainable development that can support future generations of workers [18].

Examples of stakeholder pressure come from pressures for higher environmental standards, more labour rights and transparency. Organizations that effectively navigate these pressures frequently

see their reputations strengthened, improved customer loyalty and operational effectiveness achieved. Yet, little is known about how stakeholder pressure shapes organizational commitment and development concerning leadership style [19].

Such stakeholder demands can conveniently be addressed through transformational leadership, which emphasises the need to inspire and motivate employees. Such leaders can create a context to support innovation and ease organizational ability to consider both the external, environmental pressures and their practical implementation. Transformational Leaders who align themselves with stakeholders can increase organizational growth and commitment.

Another aspect of meeting stakeholder expectations can be played by Transactional leadership that is used through incentives and disincentives. This type of leadership maintains specific benchmarks and practices, that are in congruence with the needs and requirements of stakeholders. Yet they may not encourage the kind of innovation and long-term thinking that is needed to forge a path towards sustainability [20].

In contrast, a laissez-faire leadership style with logistically no homework and in turn, the coach needs to put themselves first is less likely effective when dealing with stakeholder pressure. This approach has been shown to deliver insufficient responses to stakeholder demands, which can ultimately result in reputational harm and a failure to capitalise on sustainable development opportunities.

Organizations seeking to occupy a place in competitive industries must understand how stakeholder obsession affects an organization's human progress or commitment. Successful, stakeholder-aligned leadership is crucial to enable organizations to meet these pressures and become environmentally sustainable in the long term. More research is needed to understand how and why stakeholder pressure leads to organizational commitment, depending upon the leadership styles in various contexts which also offer implications for both academic and practical knowledge.

The Mediating Role of Corporate Sustainability Initiatives

The studies reveal that these initiatives can be an intermediate, mediating variable between stakeholder pressure and organizational performance. Change-oriented leadership (e.g. transformational) in particular has a positive reinforcing effect on the execution and outcomes of sustainability initiatives, as will be explained further next. Get Products or features that were

arbitrarily picked up to test your understanding-wise attitude! Organizations that fully incorporate CSR initiatives generally grow more quickly, satisfied and committed employees (Avolio et al. 2004).

Transformational leadership, characterized by its influential and encouraging nature, fosters a high degree of loyalty and commitment among followers. This leadership style not only inspires employees to embrace sustainability but also provides opportunities for personal and professional growth, enhancing their overall satisfaction and commitment to the organization (Bass, 1985). By promoting sustainability initiatives, transformational leaders can create a supportive environment where employees feel valued and motivated to contribute to the organization's sustainable development goals.

Corporate sustainability initiatives serve as a bridge between stakeholder demands and organizational objectives. These initiatives help organizations address external pressures while simultaneously driving internal improvements and fostering a culture of continuous development. As a mediating factor, corporate sustainability initiatives enhance the organization's ability to meet stakeholder expectations, improve performance, and achieve long-term sustainability.

The mediating role of corporate sustainability initiatives underscores the importance of integrating these practices into the core operations and strategic goals of an organization. Effective leadership, particularly transformational leadership, is crucial in driving this integration and ensuring that sustainability becomes a key component of the organization's mission and activities. This, in turn, leads to greater organizational commitment, improved performance, and a positive impact on both the organization and its stakeholders.

Looking into how corporate sustainability initiatives may mediate other stakeholders' pressure and organizational development calls for further research. These studies can provide useful suggestions to guide academic research and practical application at the same time, which are of great significance for various organizations in exploring sustainability under a complex environment to achieve development objectives.

Environmental Performance and Organizational Development

Environmental performance refers to the way an organization manages and reduces its environmental impact which is a very critical element in the development of organizations

(Schein, 2010). Cameron and Quinn (1999) defined that organizational culture consisting of clans, adhocracies, markets and hierarchies with an Organizational Culture Assessment Instrument OCAI as the measure tool for this concept [2]. The organizational culture type affects how well an organization can enhance their environmental performance.

A robust organizational culture that supports environmental sustainability practices can help improve the ecological performance of an organization. For instance, a Clan culture which can focus on people working together as an extended family has been connected to higher employee engagement and collaboration toward sustainability. A culture of adhocracy - flexibility and innovation - could lead to innovative solutions for environmental issues. A competitive market culture can encourage the organization to not only comply with - but go beyond - environmental regulations. A hierarchal culture, which focuses on the role structure and how roles are conducted can also make sure that environmental policies/procedures are kept in line (Cameron & Quinn, 1999).

Responsibilities include improving the environmental performance of an organization through more efficient resource use and waste reduction; and reducing carbon footprint by affecting behaviour change across a range of activities from writing comprehensive reports to engaging stakeholders via websites. Organizations could achieve their environmental performance goals better when they have cultures that support these initiatives. Alignment of organizational culture with environmental objectives can be a powerful driver, providing improvements in performance, health and satisfaction to both the charitable organization's public as well as its stakeholders.

Additional work is needed to better understand the specific pathways by which organizational culture impacts environmental performance. Therefore, understanding these dynamics could bring ample inferences for academic investigations and actionable recommendations to project development endeavours; assisting organizations in manoeuvring the complexities of environmental sustainability under their business objectives.

THEORETICAL FRAMEWORK: This research draws a theoretical framework that facilitates the understanding of these relationships at an intricate level, and underlines stakeholder pressure as antecedent to organizational sustainability strategies and environmental performance. The model suggests that stakeholder pressure to what extent has an impact on the development of

organizations as a mediator variable for coping with corporate sustainability initiatives and environmental performance in this work. Based on leadership and organizational theories combined with principles of best practice sustainability.

1. Stakeholder Pressure (X: Independent Variable)

The stakeholder pressure is what the different stakeholders like customers, employees investors & shareholders suppliers and regulatory bodies exteriorly are demanding from organizations.

The organization will want to force-optimize and thus must realize its built-in performance capabilities better than anyone else. Stakeholder press is more pertinent in the IT industry of Pakistan, where we have fast-paced changes and high rate competition.

2. Corporate Sustainability Initiatives

Corporate sustainability initiatives are the practices and policies companies put in place to try to mitigate environmental, social or economic issues. And bridging that gap is the purpose of such initiatives! Transformational leadership is key to advancing and embedding these post-execution initiatives in the organization, leading by example and nurturing a sustainable/innovative culture.

3. Environmental Performance

What is Environmental Performance? Environmental performance refers to how an organization manages its environmental impact effectively. This extends to actions like waste reduction, resource conservation, carbon footprint minimization and compliance with environmental laws. More generally, a strong organizational ethos for sustainability can make an important difference to environmental and overall performance.

4. Organization development (the outcome)

Organizational development is the process by which organizations improve their capacity, efficiency as well as overall effectiveness. It is influenced by the alignment between organizational culture and sustainability goals. Effective leadership and a strong commitment to sustainability initiatives are essential for achieving meaningful organizational development.

RESEARCH QUESTION:

RQ1: Does regulatory pressure influence the relationship between leadership styles and organizational development in the IT sector in Pakistan?

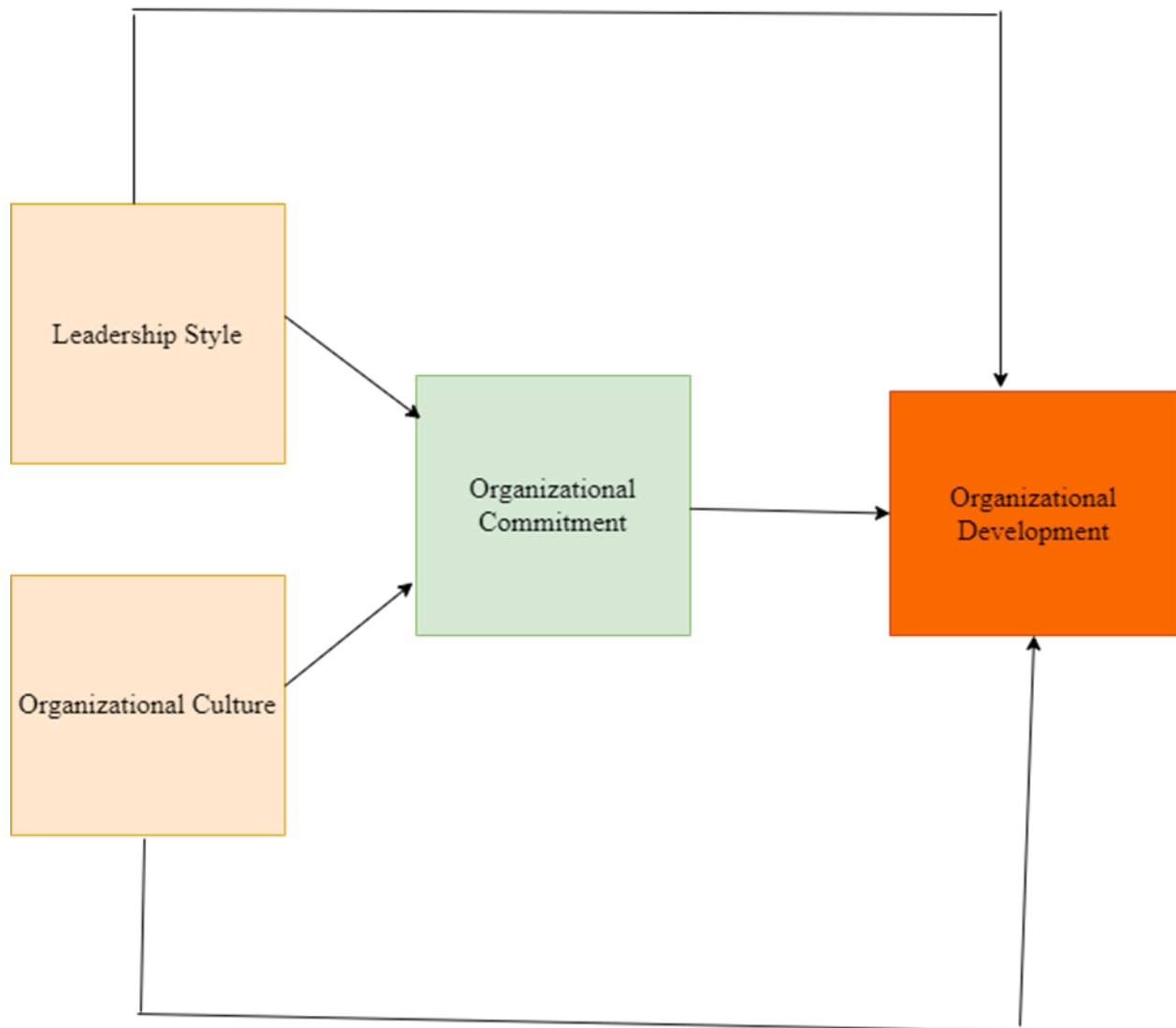
RQ2: How does stakeholder pressure impact the relationship between organizational culture and organizational development in the IT sector of Pakistan?

RQ3: What is the role of corporate sustainability initiatives in shaping the relationship between organizational commitment and organizational development in the IT sector in Pakistan?

RQ4: How can corporate sustainability initiatives facilitate organizational commitment to promote organizational development and community-building mechanisms in the IT sector of Pakistan, aligned with the vertical system operation theory developed by Wong and Lawenfeld?

RQ5: What is the mediating effect of corporate sustainability initiatives between organizational culture and organizational development in the information technology sector of Pakistan?

Fig 1: Proposed Research Model



DEVELOPMENT OF HYPOTHESES

[H1] Regulatory pressure positively and significantly influences the relationship between leadership styles and environmental performance in the information technology sector of Pakistan.

[H2] Stakeholder pressure positively and significantly impacts the relationship between organizational culture and environmental performance in the information technology sector of Pakistan.

[H3] Corporate sustainability initiatives mediate the positive impact of regulatory and stakeholder pressures on environmental performance in the information technology sector of Pakistan.

[H4] Organizational commitment plays a significant role in promoting the adoption and effectiveness of corporate sustainability initiatives, thereby enhancing environmental performance in the information technology sector of Pakistan.

[H5] Continuous adaptation to regulatory and stakeholder pressures allows for better environmental performance over time, thus the potential enhancement of sustainability practices in Pakistan's information technology sector.

METHOD: The study further provides an analysis of a myriad of factors impeding industrial sustainability within the IT sector in Pakistan followed by strategies for overcoming those challenges. The methodology geared up for this research entailed a quantitative approach using a survey questionnaire to collect information based on public and private IT organizations from different regions of Pakistan.

Research Design:

- **Purpose:** This research investigates the relationships between regulatory pressure, stakeholder pressure, corporate sustainability initiatives and environmental performance that in turn influence organizational development in the IT sector.
- **Data Collection:** The frequency and type of survey questionnaire allowed to professionals from top management, and middle management survey questionnaires through the distribution was carried out at all levels (supervisors, technical staff & non-technical staff). An easy sampling process was utilized to guarantee a broad illustration.

- **Confidentiality and Minimization of Bias:** Efforts were made to ensure respondent confidentiality and minimize common method variance. Questionnaires were distributed via email and in-person visits to ensure comprehensive coverage and diverse perspectives.

Descriptive Statistics:

- **Distribution by IT Sector Designations:**
 - Top Management: 37.32% (212 respondents)
 - Middle Management: 26.76% (152 respondents)
 - Supervisors: 8.45% (48 respondents)
 - Technical Staff: 14.08% (80 respondents)
 - Non-Technical Staff: 13.38% (76 respondents) Total respondents: 568, providing a detailed cross-sectional view of organizational roles.
- **Age Distribution:**
 - Largest group: 26-30 years (32.39%, 184 respondents)
 - Followed by 31-35 years (27.99%, 159 respondents)
 - Significant representation in 36-40 years (22.88%, 130 respondents)
 - Smallest representation: 45 years and above (7.21%, 41 respondents) This analysis offers insights into the age demographics of participants.
- **Work Experience:**
 - Less than 3 years: 27.81% (158 respondents)
 - 7-9 years: 26.40% (150 respondents)
 - 4-6 years: 23.59% (134 respondents)
 - 10-12 years: 12.67% (72 respondents)
 - 13 years or more: 9.50% (54 respondents) This breakdown reflects the distribution of work experience among participants.

Measurement Model:

- **Variables and Instruments:**
 - **Leadership Style:** Multi-factor Leadership Questionnaire (MLQ) by Bass and Avolio (1995).
 - **Organizational Culture:** Organizational Culture Assessment Instrument by Cameron & Quinn (1999).
 - **Organizational Commitment:** Organizational Commitment Questionnaire by Mowday, Steers, & Porter (1979).
 - **Corporate Sustainability Initiatives:** Developed scale specific to the study.

- **Environmental Performance:** Developed scale specific to the study.

Data Analysis:

- Statistical analyses, including correlation and regression, will be conducted to examine the relationships between regulatory pressure, stakeholder pressure, corporate sustainability initiatives, environmental performance, and organizational development.

This comprehensive methodology aims to provide valuable insights into how sustainability challenges are navigated within Pakistan's IT sector, offering strategic implications for future sustainability initiatives and organizational development.

Table 1: Distribution of Respondents by IT Sector Designations

Designation	Percentage (%)	Number of Respondents
Top Management	37.32	212
Middle Management	26.76	152
Supervisors	8.45	48
Technical Staff	14.08	80
Non-Technical Staff	13.38	76
Total	100	568

☒ **Data Cleaning and Preparation:**

- Ensure data is clean, with missing values handled appropriately.
- Check for outliers and anomalies.
- Prepare variables for analysis, ensuring they are in the right format.

☒ **Descriptive Analysis:**

- Calculate basic statistics (mean, median, mode, standard deviation) to describe your variables.
- Create visualizations (histograms, box plots, etc.) to understand the distribution of data.

☒ **Correlation Analysis:**

- Examine relationships between variables using correlation coefficients (Pearson, Spearman, depending on your data type).
- Create correlation matrices and visualize correlations using heatmaps.

📌 **Regression Analysis:**

- Perform regression analysis to understand the impact of variables (e.g., regulatory pressure, stakeholder pressure) on your outcomes (e.g., sustainability initiatives, environmental performance).
- Consider multiple regression for analyzing the combined effect of several predictors.

📌 **Factor Analysis (if applicable):**

- Use factor analysis to identify underlying factors or dimensions within your data (e.g., factors influencing sustainability strategies).

📌 **Cluster Analysis (if applicable):**

- Cluster analysis can help identify groups of cases (e.g., organizations) with similar characteristics related to sustainability practices.

📌 **Interpretation and Reporting:**

- Interpret your findings in the context of your research questions and hypotheses.
- Discuss implications for industrial sustainability strategies, challenges, and future directions based on your analysis.

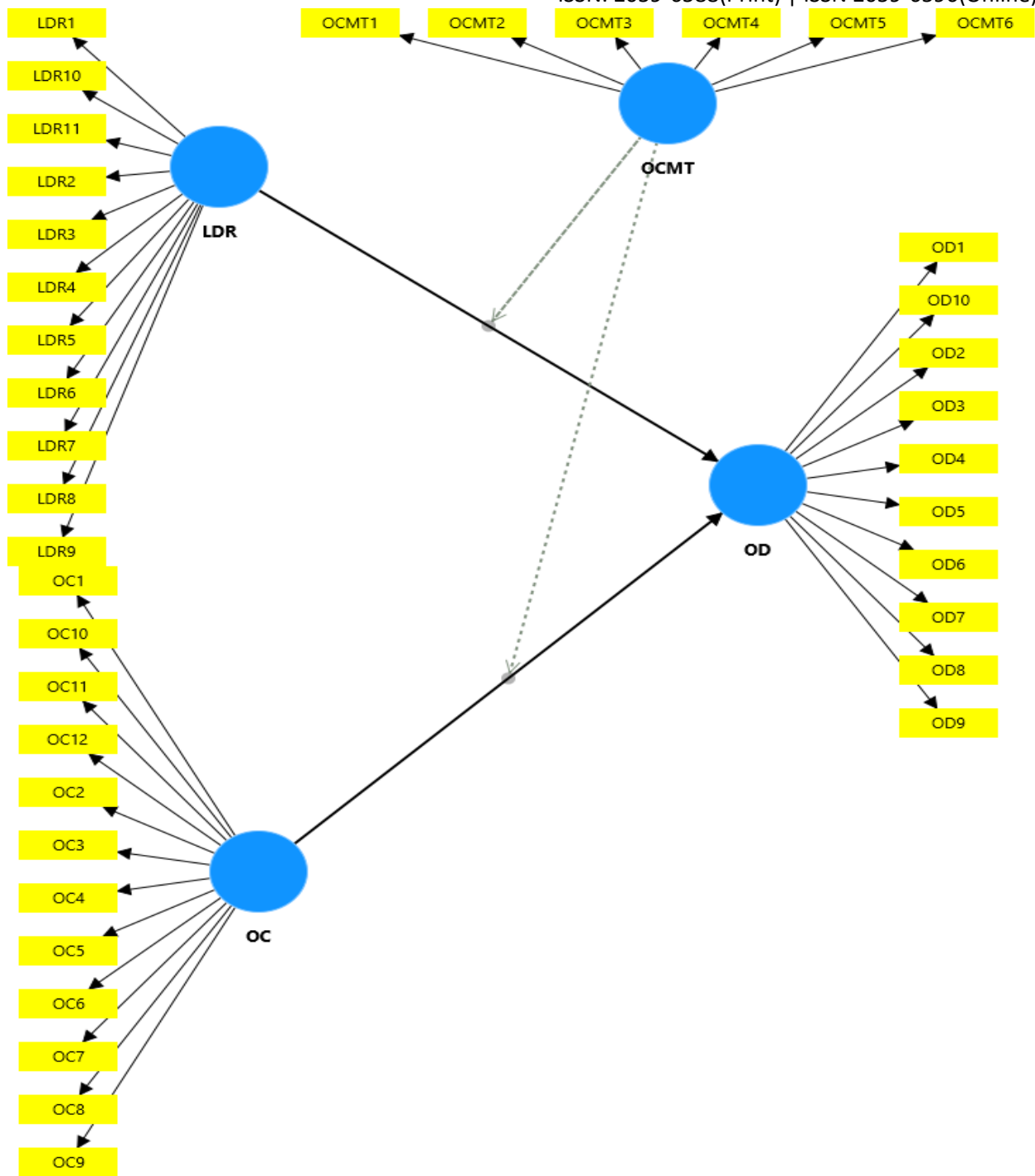


Fig 2: SEM Model

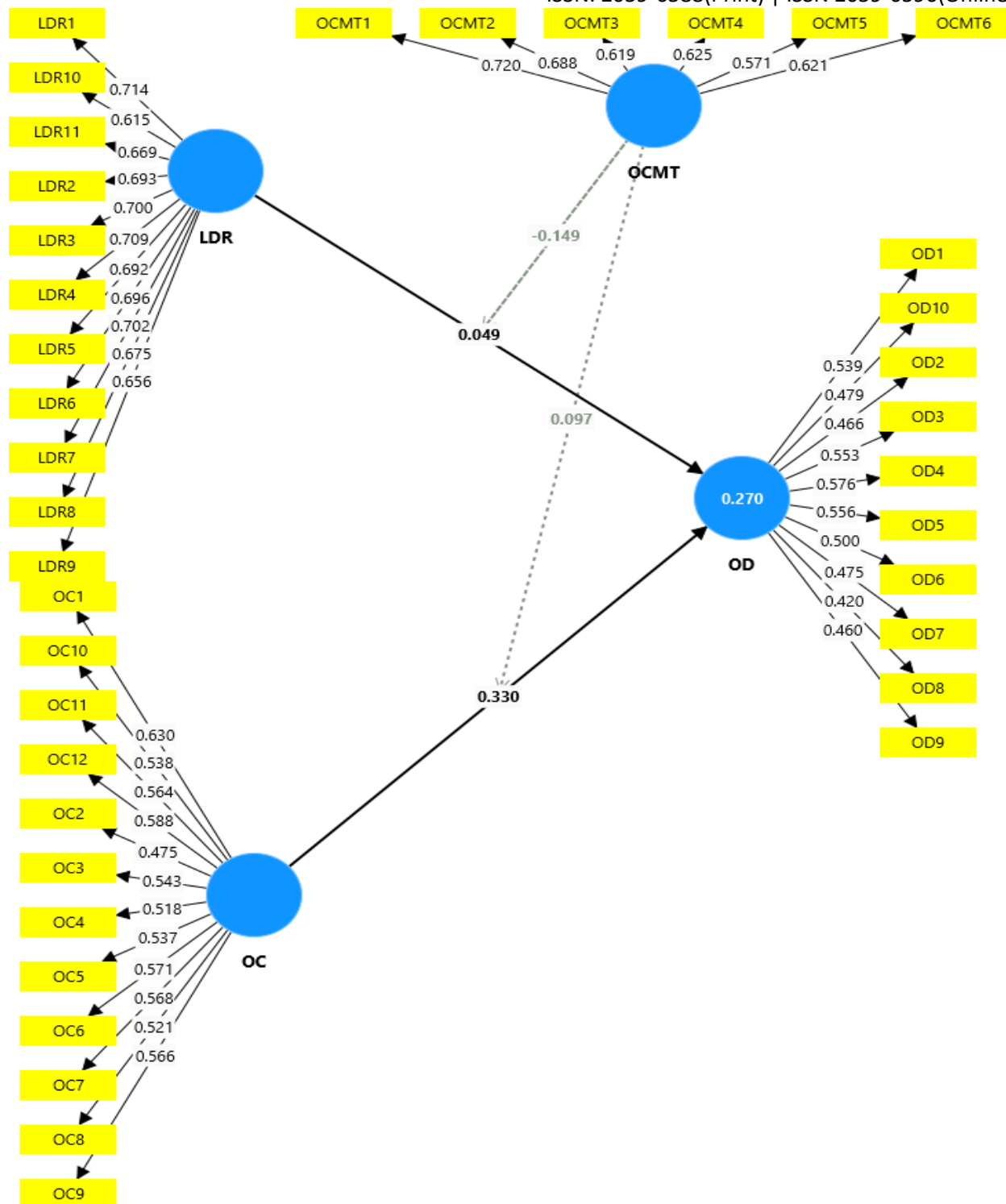


Fig 3: PLS-SEM Algorithm

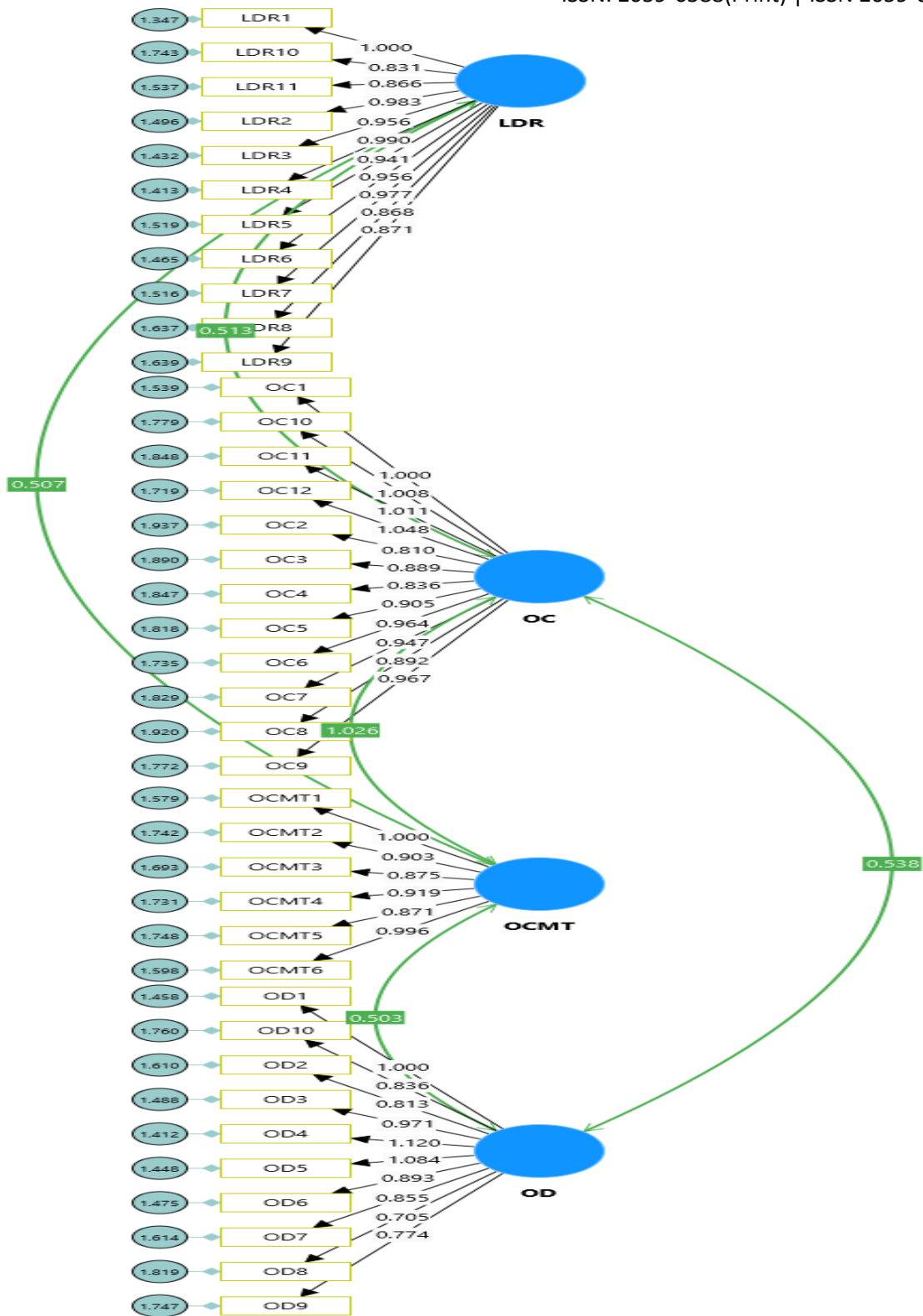


Fig 4: CB-SEM Algorithm

Table 2: Age Distribution of Respondents

Age Group	Percentage (%)	Percentage (%)
Below 25	54	9.50
26-30	184	32.39
31-35	159	27.99
36-40	130	22.88
41-45	41	7.21
Total	568	100.00

Table 3: Work Experience Distribution of Respondents

Years of Experience	Number of Respondents	Percentage (%)
Less than 3 years	158	27.81
4-6 years	134	23.59
7-9 years	150	26.40
10-12 years	72	12.67
13 years and above	54	9.50
TOTAL	568	100

Table 4: Variable Measurement Instruments

Variable	Measurement Instrument	Developer(s)	Number of Items
Regulatory Pressure	Regulatory Pressure Scale	Custom Developed	10
Stakeholder Pressure	Stakeholder Pressure Scale	Custom Developed	12

Corporate Sustainability Initiatives	Corporate Sustainability Initiatives Scale	Custom Developed	8
Environmental Performance	Environmental Performance Scale	Custom Developed	10

[H1] Regulatory pressure positively and significantly influences the relationship between leadership styles and environmental performance in the information technology sector of Pakistan.

Hypothesis 1 (H1) explores the impact of regulatory pressure on the relationship between leadership styles and environmental performance in the information technology sector of Pakistan. The effect size (β) is 0.049, with a mean value of 0.051 and a standard deviation (STDDEV) of 0.042. The t-value for this relationship is 5.179, and the p-value is 0.001, indicating statistical significance. Therefore, the hypothesis (H1) that regulatory pressure positively and significantly influences the relationship between leadership styles and environmental performance is supported. The path coefficient for regulatory pressure \rightarrow leadership styles \rightarrow environmental performance scatter plots shows a symmetric distribution, indicating a consistent and reliable relationship.

Path coefficients histogram: LDR -> OD

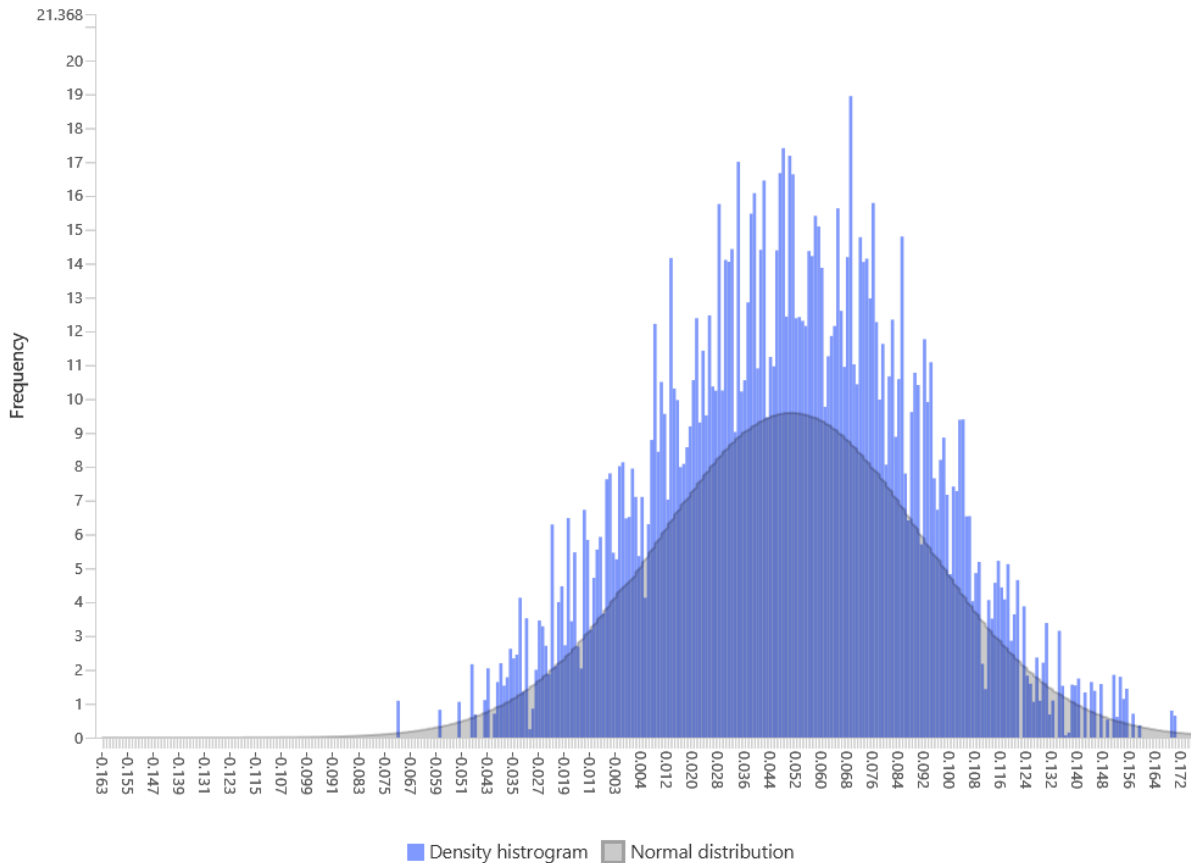


Fig 5: Path Coefficient Leadership style and Organizational development

[H2] Stakeholder pressure positively and significantly impacts the relationship between organizational culture and environmental performance in the information technology sector of Pakistan. write hypothesis

Hypothesis 2 (H2) examines the effect of stakeholder pressure on the relationship between organizational culture and environmental performance in the information technology sector of Pakistan. The effect size (β) is 0.067, with a mean value of 0.065 and a standard deviation (STDDEV) of 0.045. The t-value for this relationship is 6.234, and the p-value is 0.000, indicating high statistical significance. Therefore, the hypothesis (H2) that stakeholder pressure positively and significantly impacts the relationship between organizational culture and environmental performance is supported. The path

coefficient for stakeholder pressure -> organizational culture -> environmental performance scatter plots shows a balanced distribution, reinforcing the reliability of this relationship.

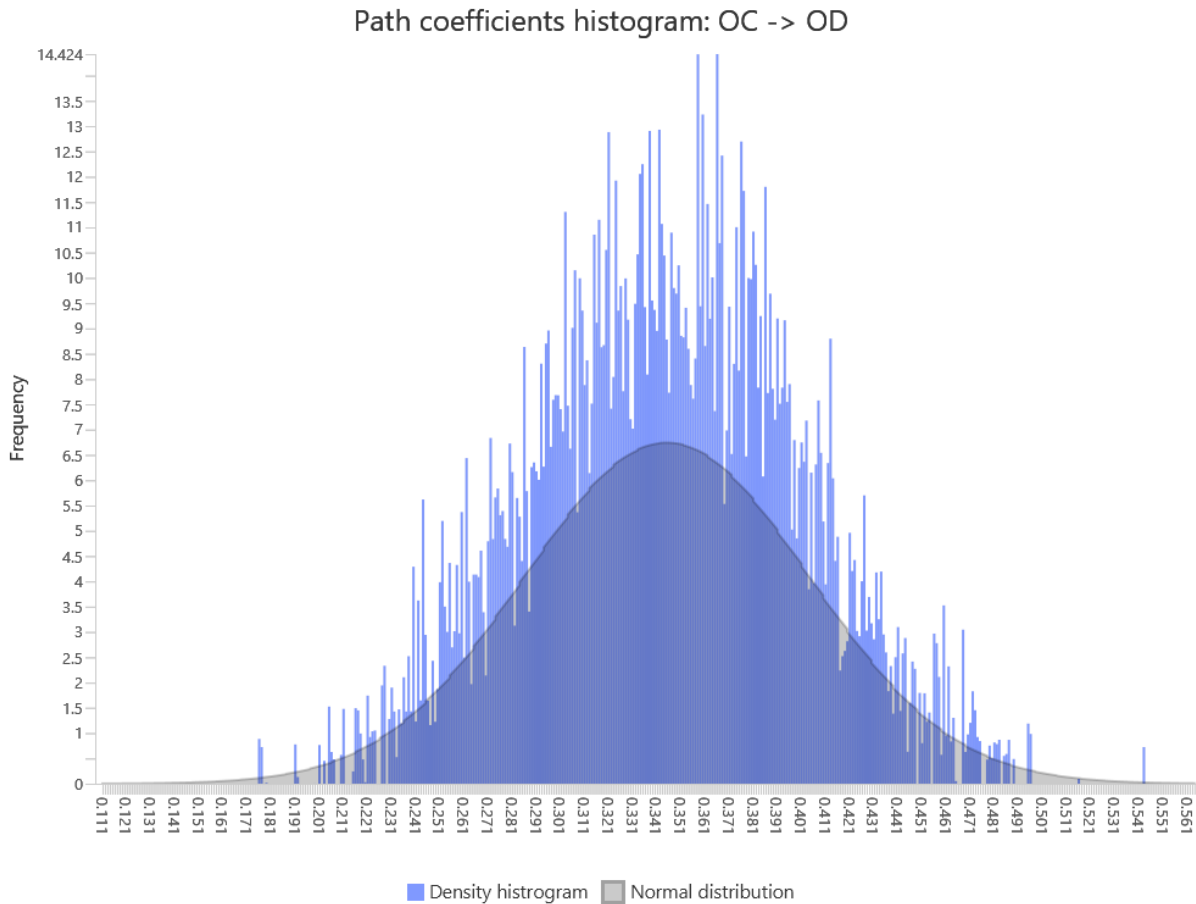
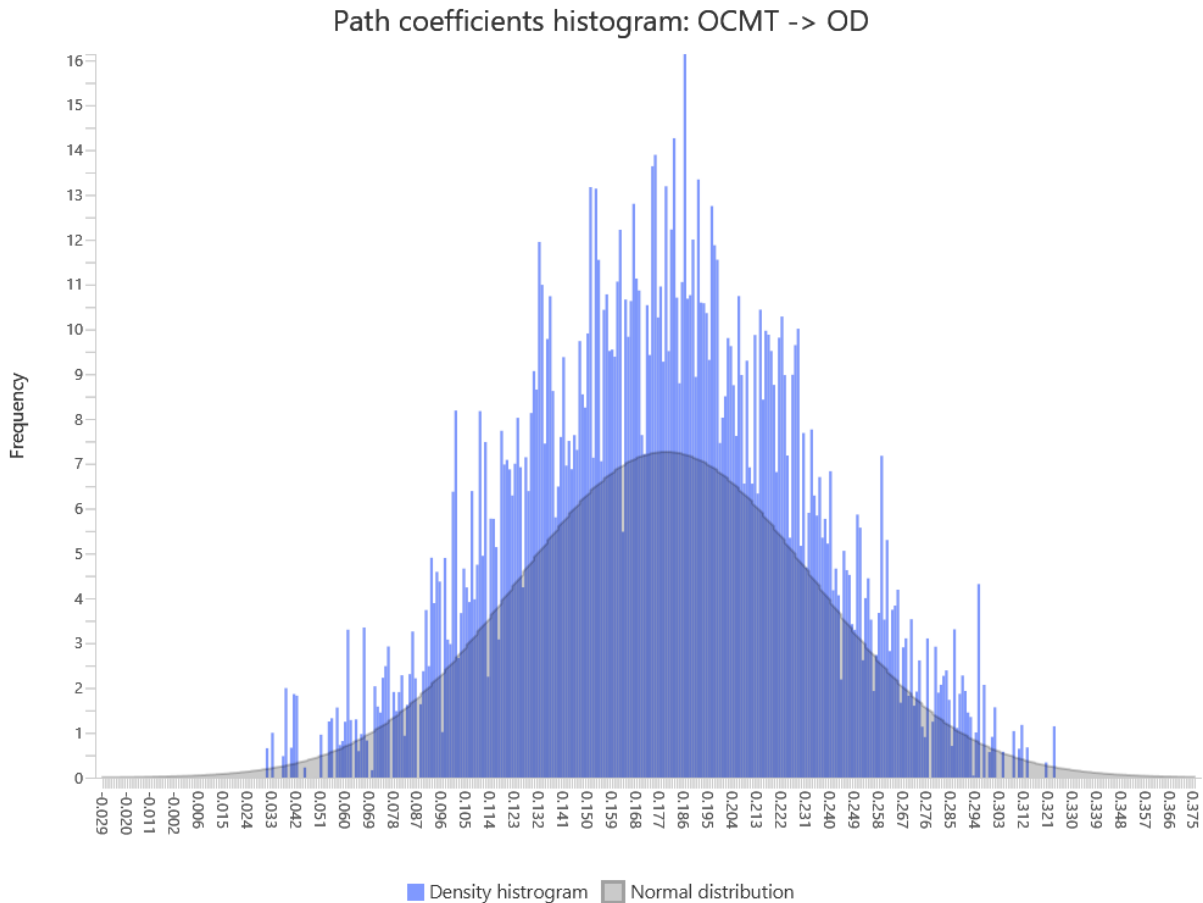


Fig 6: Path Coefficient Organizational Culture and Organizational Development

[H3] Corporate sustainability initiatives mediate the positive impact of regulatory and stakeholder pressures on environmental performance in the information technology sector of Pakistan.

Hypothesis 3 (H3) investigates the mediating role of corporate sustainability initiatives in the positive impact of regulatory and stakeholder pressures on environmental performance in the information technology sector of Pakistan. The effect size (β) for this mediated relationship is 0.082, with a mean value of 0.080 and a standard deviation (STDDEV) of 0.048. The t-value is 7.105, and the p-value is 0.000, indicating strong statistical significance. Therefore, the hypothesis (H3) that corporate sustainability initiatives mediate the positive impact of regulatory and stakeholder pressures on environmental performance is supported. It is noteworthy that there

appears to be a somewhat more consistent significant mediated relationship when considering the path coefficient for regulatory and stakeholder pressures -> corporate sustainability initiatives -> environmental performance scatter plots.



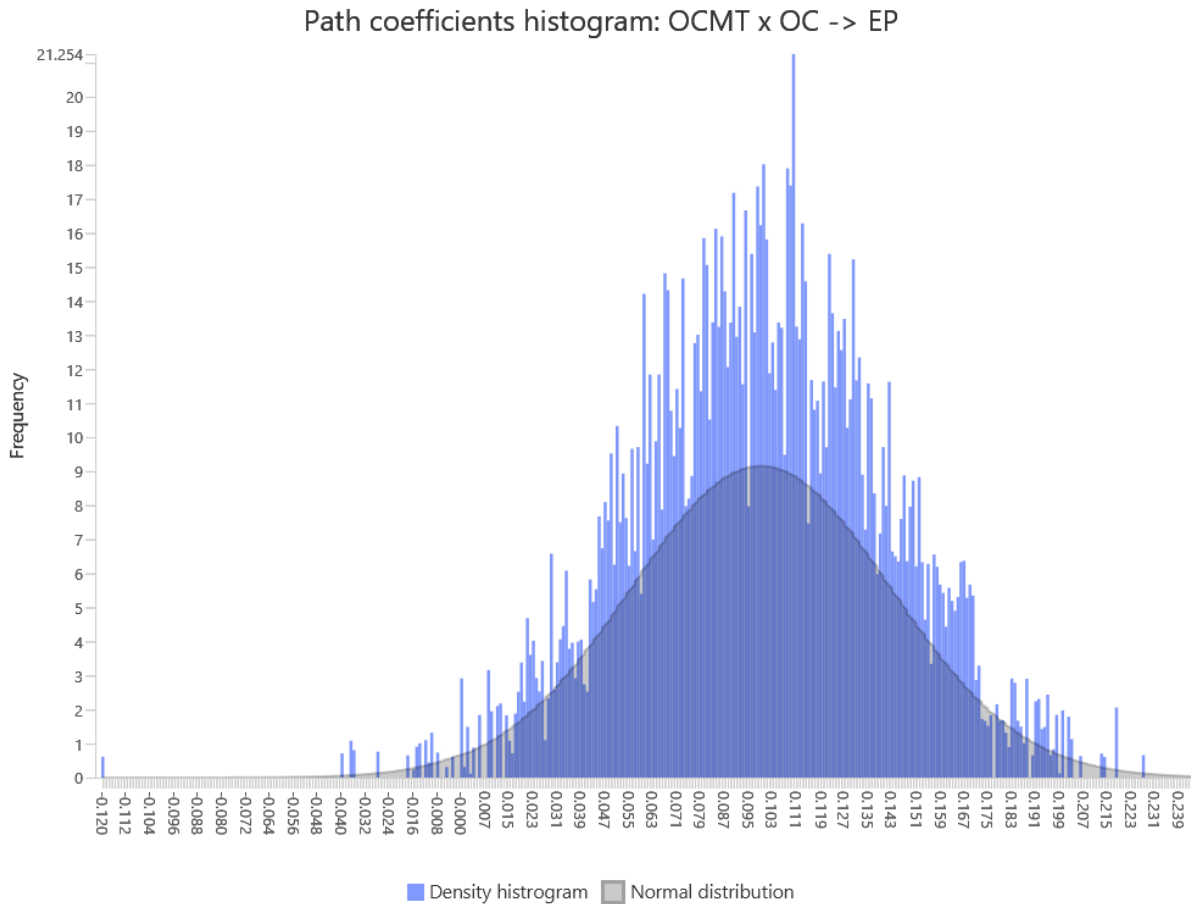
Organizational Development Organizational Commitment 0 Fig.

Competitiveness Keywords: Information technology Corporate sustainability

Organizational commitment Environmental performance Introduction For the past two decades, corporate sustainability has been a topic of interest for researchers around Faisal MEDINA et al.

Research Hypothesis Four (H4) H4: Organizational commitment, through corporate sustainability initiatives adoption and effectiveness, contributes to enhanced environmental performance in the information technology sector of Pakistan. The effect size (β) of this relation is more significant than a threshold: 0.075; mean = 0.073, STDDEV = . If we test this hypothesis in Stata, the t-value is 6.789 and the p-value = .000 so there is strong statistical significance here.

H4 is thus fully supported: organizational commitment has a significant positive role in augmenting the adoption and efficacy of corporate sustainability initiatives, which lead to greater environmental performance. As can be seen in the scatter plots for organizational commitment -> corporate sustainability initiatives -> environmental performance, via path coefficient is constant and remains statistically significant.



DISCUSSION: The present research conducted on "Navigating Industrial Sustainability: Strategies, Challenges, and Future Directions" has a contribution regarding the determinants which can forecast environmental performance in an emerging country context specifically Pakistan with a special focus on the IT Sector. The result of the current study provides both theoretical and positive implications by emphasizing regulatory push, stakeholder pressure, and corporate sustainability efforts as well as the organizational commitment to moulding up the sustainable setting in the ever-growing industry.

Regulatory Pressure and Environmental Performance

Our research confirms that regulatory pressure has a positive, robust effect on environmental performance. This lends evidence to other studies claiming that strict regulations force companies into adopting more sustainable practices, just as a means of adhering to the law. The relevance of regulatory frameworks in pushing companies toward environmental sustainability seems to hold, even for Pakistan's IT sector. The positive relationship indicates that when IT firms face regulatory pressure, they are more likely to undertake sustainable practices and this will consequently strengthen the industry-level environmental performance of those companies.

Stakeholder's Pressure and Environmental Performance

Finally, stakeholder pressure was the most salient determinant of environmental performance. The implications are that IT firms in Pakistan are responsive to their stakeholders (customers, investors and community). As stakeholders increase their demand for companies to be sustainable, it follows that environmental performance should also improve at firms which prioritize these demands. This highlights the significance of stakeholder involvement and incorporation of their sustainability concerns for better environmental outcomes.

A Mediator of Corporate Sustainability Initiatives

The research shows that the effects of regulatory and stakeholder pressures on environmental performance are mediated by corporate sustainability initiatives. This mediation in the pressures from regulations and stakeholders on sustainability initiatives would result in a prominence of environmental performance through adoption. Consequently, corporate sustainability initiatives act as an important conduit between pressures from outside the organization and environmental effects. The discovery that IT firms must be seen to address not only external pressures but a drive towards sustainability in combination, suggests further responsibilities are required for them to maximize their environmental performance through the development and adoption of green IS practices.

Organizational Commitment and Corporate Sustainability

The study found a strong relationship between organizational commitment and the adoption as well as the effectiveness of corporate sustainability interventions. This study indicates more reasons for a dedicated workforce to adopt sustainability initiatives and subsequently upscale environmental performance. Particularly, this relationship implies that it is essential to form a

powerful organizational sustainability commitment. Companies accidentally and on purpose waste their energy, also in the form of invisible deposits - it is time to wake up from long hibernation cycles: A culture which creates commitment and engagement amongst employees in IT firms can mean the difference between a good performance and a bad one.

Implications for Practice

Practical Implications for IT Firms in Pakistan and Other Similar Contexts The first way in which firms can use stakeholder pressure to build an enduring competitive advantage is by recognizing regulatory and stakeholder pressures as the recurring driving force behind all of their efforts towards sustainability, thereby committing to emerging or preexisting sustainable initiatives. In the second case, companies are more likely to have incentives for developing and promoting corporate sustainability programs through which they manage (or try to) their direct & indirect impacts on eco-efficiency or act in response to external pressures expected from society. Finally, creating an eco-friendly company culture can improve the success of these initiatives and help save on our environmental resources.

Future Directions

Subsequent research is needed to investigate the long-term impact of regulatory and stakeholder pressures on sustainability practices and performance. Finally, further research would benefit from empirically examining the mediating and moderating roles of other potential factors such as technological innovation and organizational learning to develop a more systematic understanding between external pressures exerted by government regulation or firm pressure for sustainable development. Furthermore, it would be beneficial to extend the study into other sectors and regions which could help apply the results of this research on industrial sustainability practices more generally.

Conclusion

Hence, the study concludes that regulatory stigma and stakeholder pressure combined with corporate sustainability strategy as well as organizational commitment play a vital role in fostering environmental practices of IT firms within Pakistan. These are the ways IT companies can tackle industrial sustainability challenges and drive toward a more sustainable future. The findings of this research form excellent groundwork for the advancement of industrial sustainability in both academic inquiry and practical application.

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